

CITY OF FORT WAYNE

BUDGET IN BRIEF

2010



**City of Fort Wayne  
Quadrant Contact Information  
January 2010**

**SOUTHEAST**

Deputy Chief Nancy Chamberlin	427-1319	SEAP President, William Crowley	h-447-2859
Capt. Garry Hamilton	427-1319	5910 Radcliffe Dr.	w-461-2859
Area Advocate, Cherise M. Dixie, MSW	427-1130	Fort Wayne, IN 46816	

Meeting Information: 2nd Wed. 6:30 p.m.  
Calvary 3rd Presbyterian Church  
4700 South Anthony (Corner of Anthony & Capitol)

**NORTHEAST**

Deputy Chief Dottie Davis	427-1260	NEAP Co-Chair, David Kohli	h-485-8652
Capt. Tom Bandor	427-1436	6428 Ashbrook Dr.	w-422-3537
Area Advocate, Cherise M. Dixie, MSW	427-1130	Fort Wayne, IN 46835	

NEAP Co-Chair, Ellen Fox	Hotline 496-2080
819 Delaware	
Fort Wayne, IN 46805	

Meeting Information: 2nd Thurs. 6:30 p.m.  
Good Shepherd United Methodist Church  
4700 Vance Ave.

**SOUTHWEST**

Deputy Chief Douglas Lucker	427-1331	SWAP Co-Chair, Adrienne Maurer	744-3549
Capt. Steve Haffner	427-1421	1302 Illsley Drive	
Area Advocate, Ken Nicolet	427-1122	Fort Wayne, IN 46807	

SWAP Co-Chair, Marilyn Miller	747-0042
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Meeting Information: 3rd Wed. 7:00 p.m.  
Bethany Lutheran Church  
2435 Engle Road

**NORTHWEST**

Deputy Chief Marty Bender	427-1206	NWAP Co-Chair, Rod Vargo	489-7860
Capt. P.J. Smith	427-1421	1123 Ludwig Park Dr.	
Area Advocate, Ken Nicolet	427-1122	Fort Wayne, IN 46825	

NWAP Co-Chair, Rosie O'Grady	490-7327
8714 Stand Ridge Rd.	
Fort Wayne, IN 46825	

Meeting Information: 3rd Thurs. 6:30 p.m.	24 Hour Line	466-4687
North Ridge Baptist Church		
1300 E. Cook Rd.		



# CITY OF FORT WAYNE

TOM HENRY, MAYOR

December 14, 2009

Dear Fellow Citizen:

The City of Fort Wayne is proud of its long history of fiscal responsibility. Each and every day we are doing more with less. Through careful stewardship and a commitment to innovation, we are dependably delivering high-quality, cost-effective services, determined always to meet and exceed the expectations of the people of Fort Wayne. It is our pledge.

In just a decade, the City's population has increased 34 percent and the square miles served by 40 percent. During that same time period, we have kept the employee headcount flat outside of the public safety divisions. City government and its staff are supplying real and reliable value to taxpayers even in the midst of these tough economic times.

Now more than ever, we are rising to the challenges by employing techniques to engage, innovate and perform at the highest levels. We are enthusiastic in the implementation of the City's strategic plan guided by its mission statement: *"The City of Fort Wayne is committed to being responsive, open and resourceful in providing its citizens with professional and creative services focusing on continuous improvement and high performance."*

This 2010 City budget embodies our collective All-America City spirit striving to make Fort Wayne a great place to live, work, grow a business, raise a family and realize our dreams. It demonstrates the hard work, talent and dedication of the City's leadership team. And above all else, this balanced City budget reflects a promise made and kept to each and every citizen.

Sincerely yours,

A handwritten signature in black ink, appearing to read "Tom Henry".

Tom Henry  
Mayor



# CITY OF FORT WAYNE

TON HENRY, MAYOR

December 15, 2008

Dear Fellow Citizen,

Demonstrating a firm commitment to Fort Wayne's livability and sustainability, Mayor Tom Henry and his staff have crafted the 2010 City of Fort Wayne Budget to reflect two key strategic goals: 1) superior performance, and 2) the delivery of high-quality services to all citizens. Meeting these goals, no matter what the economic climate, is a promise Mayor Henry is determined to keep.

Within this framework, the 2010 City Budget realizes the following critical objectives:

- Production of a balanced budget,
- Expense management through strong fiscal control; and
- Maintenance of an adequate cash reserve.

Over the past 10 years, this careful management has kept the City's personnel headcount, excluding public safety, nearly flat, even as the City's population has increased by 34 percent, its geographic square miles have expanded by 40 percent and the number of roads to be serviced has grown by 35 percent. It is significant to note that once again this prudent approach has ensured a balanced budget for Fort Wayne in 2010.

In the midst of a global economic crisis and while absorbing the full impact of House Bill 1001 passed by the Indiana General Assembly, the City now faces unprecedented financial times. Led by Mayor Henry, the City's collective energies will be focused on maintaining a sound fiscal position moving forward, and working continually to build a vibrant future for our entire community.

I would like to acknowledge the dedication of all City employees and thank them for their outstanding contributions to this endeavor.

If you have any questions or suggestions, please contact the City Controller's Office at 427-1106 or e-mail them to [jeanne.cook@cityoffortwayne.org](mailto:jeanne.cook@cityoffortwayne.org)

Sincerely,

Patricia A. Roller, CPA  
City Controller

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**About This Report**

The purpose of this report is to provide a brief description about how City government is organized in Fort Wayne and to describe the City budget process. This report will give the reader an overview of the financial operations and structure of City government.

Each year, the City of Fort Wayne prepares the Operating Budget book that contains the detailed budgetary information relating to each department of the City. Because the budget book is long and detailed, we will highlight and summarize it in this report.

Comments and suggestions about this report are welcomed by the City Controller. Individuals and organizations can best express concerns about City government by contacting people directly responsible for your area of interest. A list of the City departments is detailed in this report.

**Form of Government**

Fort Wayne is governed under a Mayor-Council form of government where the elected Mayor serves as head of the executive branch. The Mayor may serve unlimited four-year terms and is the chief executive officer for the City. The legislative oversight body for the City is the Common Council of the City of Fort Wayne. The council is composed of nine elected Council members who serve four-year terms. A council member represents each of the six councilmanic districts and three are elected at-large. The City Clerk’s office provides City Council staff support if needed under the direction of the City Clerk. The City Clerk is elected by the citizens of Fort Wayne every four years and can serve unlimited terms.

The City of Fort Wayne’s 2010 elected officials include:

**MAYOR**

Thomas C. Henry

**CITY CLERK**

Sandra E. Kennedy

**CITY COUNCIL MEMBERS**

District 1	Thomas Smith
District 2	Karen Goldner
District 3	Thomas Didier
District 4	Mitch Harper
District 5	Timothy M. Pape
District 6	Glynn A. Hines
At-Large	Marty Bender
At-Large	John Shoaff
At-Large	Elizabeth Brown

## **DIVISIONS OF THE CITY GOVERNMENT**

### **Office of the Mayor**

The Mayor oversees the implementation of policies and the efficient flow of ongoing services through wide appointive powers. This includes the capability to appoint the heads of seven major administrative divisions of the city and many board and commission members. Specific departments under the Office of the Mayor include the Public Information Office, the Neighborhood and Citizen's Advocate Office, the Law Department, and the Internal Audit Department.

### **City Clerk**

The office of the City Clerk is crucial as a liaison between the citizens of Fort Wayne and the Common Council. The City Clerk also acts as a liaison between the Administration and the Common Council. The office includes a number of Indiana Statutory responsibilities and also serves as the administrator of the City of Fort Wayne Violations Bureau.

### **Finance & Administration**

The mission of the Finance & Administration Division is to ensure fiscal responsibility and effective administrative services for the City of Fort Wayne. The departments within the division are the Controller's Office, Risk Management, Payroll, Human Resources, Purchasing, Property Management, Cable, and Information Systems.

### **Public Safety**

The Division provides safety, maintains order and protects the rights of the Citizens of Fort Wayne. The Fire Chief and Chief of Police retain the responsibility for major policy decisions, budgeting, long-range planning and the day-to-day coordination of seven departments: Police, Fire, Animal Control, Weights and Measures, Police Merit Commission, and Communications.

### **Community Development**

The overall purpose of the Division is to improve Fort Wayne's physical and economic environment. The Division includes the following departments: Administration, Fiscal, Redevelopment, Land Use and Development Permits, Community Development Corporation, Neighborhood Code, Planning, Special Projects/GIS and the Office of Housing and Neighborhood Services.

The mission of the Division is *to develop and implement creative community-based strategies to enhance economic opportunity, build strong neighborhoods, and ensure a dynamic framework for quality growth and development.* Economic development, urban revitalization, housing and comprehensive planning continue to be high priorities of the City of Fort Wayne. Growth in the City's assessed value is essential to holding its property tax rate flat and ensuring that the cost of City services is shared by those who use the services.

The City's Community Development Division is primarily responsible for these efforts, both through its various departments' activities and those of contractors. The City contracts with the Fort Wayne-Allen County Economic Development Alliance ("The Alliance") to coordinate economic development marketing services and project management.

### **City Utilities and Public Works**

The City Utilities Administration Department represents the office of the Director of Utilities and is responsible for enforcement and interpreting City Utilities rules and regulations. City Utilities encompasses the departments of Accounting, Customer Relations, Data Control, Meter Reading, New Water and Sewer Permits, Water Resources (Development Services, Planning and Design, Engineering Support Services, Geographical Information Systems), Water Maintenance and Service, Water Filtration Plant, Water Pollution Control Maintenance, Storm Water Maintenance, and Water Pollution Control Plant.

The Division of Public Works is the administrator for much of Fort Wayne's infrastructure. Its departments maintain and improve the city's system for transportation and solid waste. From engineering and intersection improvement to battling floods, the Division of Public Works provides a vital support to neighborhoods, businesses, and economic development projects. The division encompasses the Office of the Director, Barrett Law, Energy and Environmental Services, Traffic Engineering, Transportation Administration & Support, Street Light Engineering, Street Department, Street Project Management, Flood Control, and City Garage.

### **Fort Wayne Parks and Recreation**

The Parks and Recreation Department maintains more than 2,800 acres of public park lands and provides numerous recreation facilities, programs and services for the Fort Wayne community. Created in 1905, the Parks and Recreation Department is administered by a four-member bipartisan Board of Park Commissioners. Authorized by state statute, the Board of Park Commissioners reviews and approves the annual budget, expenditures and contracts. In addition, they oversee 86 parks, including the Children's Zoo, Headwaters Park, the Botanical Conservatory, McMillen Ice Arena and four community centers.

The Fort Wayne park system was largely developed over the last 100 years through the generous support of local citizens. This support continues to build on that legacy as the Department received a special \$1 million gift in 2008 from the Foellinger Foundation. In 2009, nearly \$6 million in capital projects were either completed or in process as we began 2010. Highlighting the projects was the new Robert E. Meyers Park in Harrison Square that has received awards for design and construction in 2009 and 2010. . In addition to multiple improvements in playgrounds and our venues, the first phase of the new \$9 million Buckner Park totaling \$1.7 million was dedicated in May, 2009.

The Parks and Recreation Department partnered with Turnstone Center for Children and Adults with Disabilities and the League for the Blind and Disabled in a new \$1.3 million campaign to construct a Boundless Playground addressing youth with special needs. It will be the first such venue in the State of Indiana with an estimated completion date of 2011 once outside funding has been secured. .



### **Fort Wayne Parks and Recreation Con't**

Successful programming, both old and new, is also a tenet of the Parks and Recreation Department. The Franke Day Camp operated its 63<sup>rd</sup> consecutive summer in 2009, serving nearly 2000 youth ranging in ages 4-18. The Lifetime Sports Academy enjoyed its 12<sup>th</sup> year with record participation and full scholarships to St. Francis awarded to former attendees. The Botanical Conservatory continued its successful Friday evening concert series called "Botanical Roots" as citizens and sponsors reflect solid community support. The Foellinger Theatre expanded the summer concert series to sell out crowds in June, July and August and experienced its most successful season in years.

The Fort Wayne Children's Zoo and Headwater's Park are operated through cooperative agreements with the Parks and Recreation Division. These agreements strengthen the organizational effectiveness of all the parties involved and provide outside funding resources to offset a burden to the Park General Fund.

## **THE BUDGET PROCESS**

The Civil City budget process begins with individual departments preparing draft budgets each May for the next calendar/fiscal year. The division of Finance and Administration provides the departments with a set of assumptions. These budget requests are then subjected to internal review and modification. The Common Council actively participates in the examination of the budgets. With the Mayor's approval, a budget ordinance is then prepared for introduction to the Common Council in early September. Beyond the public and televised Common Council sessions, there is a legal public hearing held as part of the budget process at which citizens may provide the administration and Common Council with their comments concerning the budget. By state law, the Common Council must pass the budget by the end of September each year. The Common Council has the power to decrease any major category proposed by the Administration, but may not increase any major category in the budget.

The next step is the final budget hearing of the Department of Local Government Finance in December. This is the time for estimates to be verified and a final property tax rate set. The Indiana Department of Local Government Finance must certify the rate by February 15th.

The 2010 budget was prepared on a monthly basis. All departments distributed their yearly estimated expenditures into the months they expected each to occur. During 2010, actual expenditures will be compared to the budget each month. Variances of +/- 3% and \$1,000 for budgets less than \$100,000 or variances of +/-3% and \$2,500 for budgets over \$100,000 will be explained.

Throughout the year the City may find the budget needs to be amended to account for new funds that have become available, or to provide for a revision of objectives. Such revisions are accomplished through quarterly fiscal ordinances in a process that is similar to the one described above. At every appropriate point in the process, the public is notified of the anticipated amounts of the budget revisions.

The schedule of major budget events is as follows:

May	Budget instructions issued by the City Controller
June	Budget requests submitted - Revenue estimates prepared
August	Internal reviews and modification of budget submissions
September	Budget submitted to Common Council, hearings and adoption
December	Department of Local Government Finance review and approval
January	Budget implementation

The City Utilities internal budget process is similar to the Civil City; however, the Board of Public Works approves the City Utilities budget. City Utilities budget and revenue sources are included later in this report.

## **Budget by Classification**

The budgets of all governmental units in Indiana are prepared according to a form prescribed by the Indiana State Board of Accounts. The legal level of budgetary control is by object classifications. Objects are called expense accounts or line items by the private sector. Major classifications of expenditures are as follows:

**Personnel Services** – Expenditures for salaries, wages and related employee benefits. Annual salary increases of 1% for non-union employees have been approved for 2010.

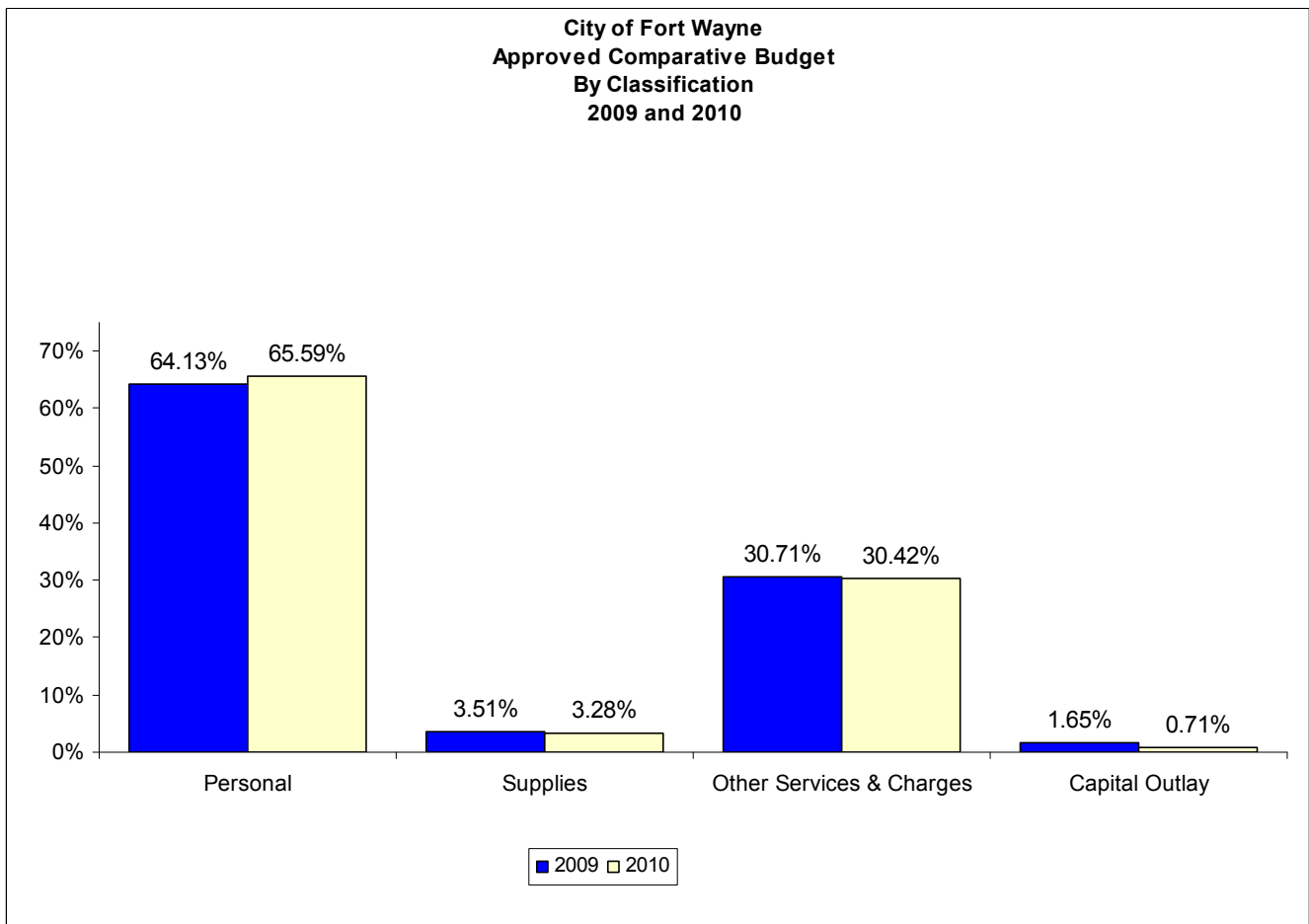
**Supplies** – Office supplies, operating supplies, repair and maintenance supplies. The 2010 budget shows a 6.1% decrease for this classification.

**Other Services and Charges** – Professional services, communication and transportation, printing and advertising, insurance, utility services, repairs and maintenance, rentals, and debt service. The cost of professional services, contract services, lease, loan and bond payments, primarily related to infrastructure projects, will vary significantly from year to year.

**Capital Outlay** – All lands, buildings, improvements, machinery and equipment purchases that are not financed through leases or bond issues. The capital outlay for 2010 decreased significantly for this classification.

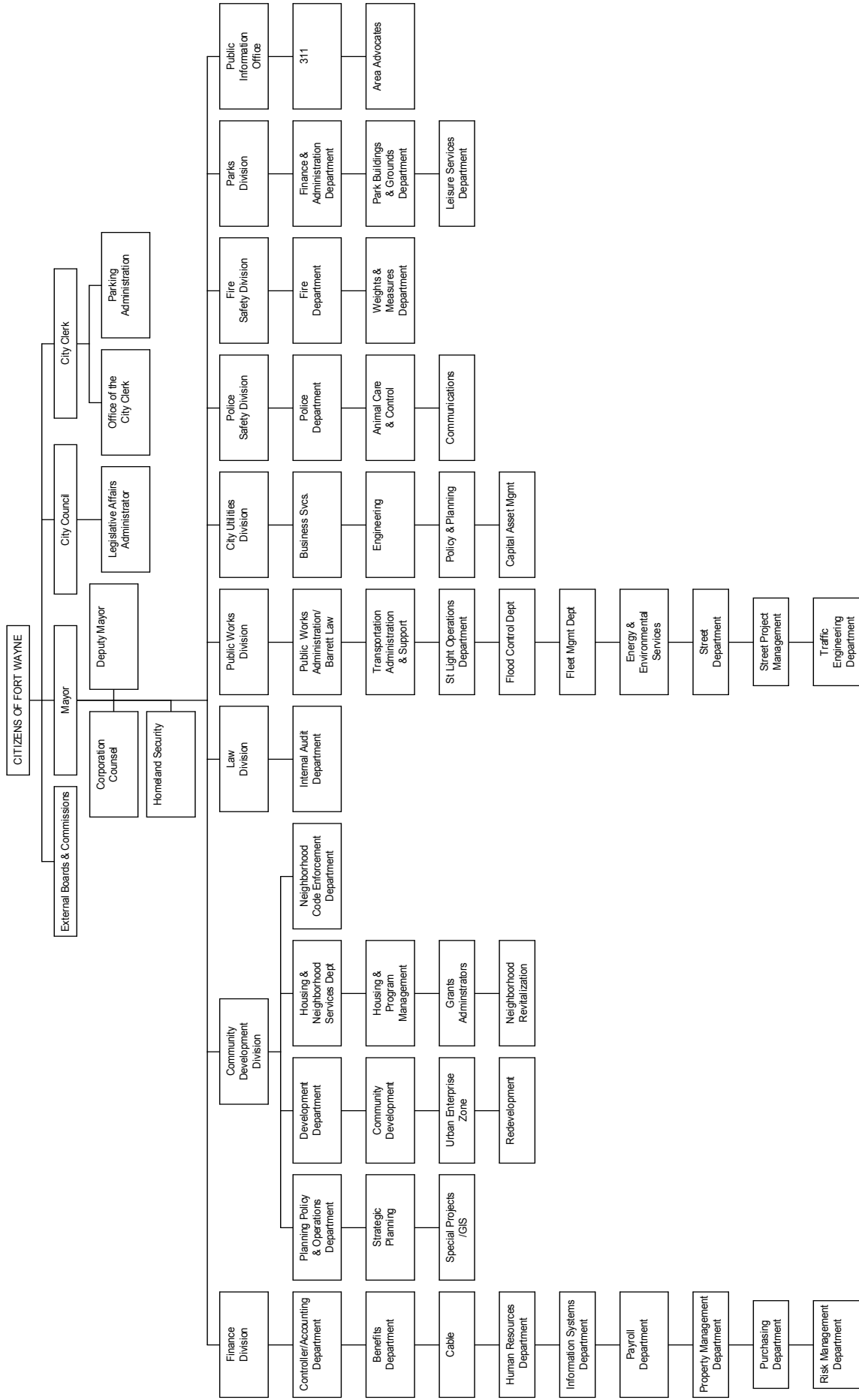
## City of Fort Wayne Budget by Classification

	<u>2009 Approved Budget</u>	<u>2010 Approved Budget</u>	<u>% Change</u>
Personal Services	\$ 129,465,132	\$ 133,029,281	2.75%
Supplies	7,094,945	6,658,905	-6.15%
Other Services & Charges	61,992,378	61,703,190	-0.47%
Capital Outlay	<u>3,333,387</u>	<u>1,435,717</u>	<u>-56.93%</u>
 Total Civil City Budget	 <u>\$ 201,885,842</u>	 <u>\$ 202,827,093</u>	 0.47%



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City of Fort Wayne 2010 Organization Chart



**City of Fort Wayne  
Budget by Department**

	<b>2009 Approved Budget</b>	<b>2010 Approved Budget</b>	<b>% Change</b>
<b><u>Mayor's Office</u></b>			
* Mayor (1)	\$ 1,434,462	\$ 1,347,459	-6.1%
* Internal Audit	225,209	226,897	0.7%
* Law	500,908	494,287	-1.3%
Cable Television	788,400	1,100,000	39.5%
<b>Total</b>	<b>\$ 2,948,979</b>	<b>\$ 3,168,643</b>	<b>7.4%</b>
<b><u>City Clerk</u></b>			
City Clerk/Parking Administration	\$ 615,649	\$ 556,555	-9.6%
* City Clerk & City Council	957,605	957,155	0.0%
<b>Total</b>	<b>\$ 1,573,254</b>	<b>\$ 1,513,710</b>	<b>-3.8%</b>
<b><u>Finance &amp; Administration</u></b>			
*	<b>Total \$ 8,456,556</b>	<b>\$ 8,323,548</b>	<b>-1.6%</b>
<b><u>Community Development</u></b>			
* Redevelopment Commission	\$ 542,204	\$ 568,271	4.8%
* Community Development	4,456,316	4,330,892	-2.8%
<b>Total</b>	<b>\$ 4,998,520</b>	<b>\$ 4,899,163</b>	<b>-2.0%</b>
<b><u>Department of Public Works</u></b>			
* Board of Works (3)	\$ 9,004,265	\$ 8,860,106	-1.6%
Street Project Management/MVH	951,371	977,524	2.7%
Street Department/MVH	11,343,669	10,695,457	-5.7%
Traffic Engineering/LRS	2,630,172	2,686,817	2.2%
Energy & Environmental Services	10,638,994	10,406,832	-2.2%
<b>Total</b>	<b>\$ 34,568,471</b>	<b>\$ 33,626,736</b>	<b>-2.7%</b>
<b><u>Public Safety - Police</u></b>			
* Police	\$ 48,408,358	\$ 49,116,995	1.5%
* Police Merit	21,175	5,000	-76.4%
* Domestic Violence	7,300	7,300	0.0%
* Communications	6,750,795	6,654,228	-1.4%
* Animal Control	2,519,281	2,562,931	1.7%
Law Enforcement Training	206,000	206,800	0.4%
<b>Total</b>	<b>\$ 57,912,909</b>	<b>\$ 58,553,254</b>	<b>1.1%</b>
<b><u>Public Safety - Fire</u></b>			
* Fire	\$ 34,647,302	\$ 34,183,522	-1.3%
* Weights & Measures	206,425	212,982	3.2%
<b>Total</b>	<b>\$ 34,853,727</b>	<b>\$ 34,396,504</b>	<b>-1.3%</b>
<b><u>Pensions</u></b>			
* Police Pension	\$ 8,444,347	\$ 9,320,092	10.4%
* Fire Pension	7,764,712	8,253,820	6.3%
* Sanitary Officers Pension	557,316	548,190	-1.6%
	<b>\$ 16,766,375</b>	<b>\$ 18,122,102</b>	<b>8.1%</b>
<b><u>Parks &amp; Recreation</u></b>			
*	<b>Total \$ 12,794,348</b>	<b>\$ 12,746,029</b>	<b>-0.4%</b>
<b><u>Metro Human Relations Commission</u></b>			
*	<b>Total \$ 667,427</b>	<b>\$ 664,362</b>	<b>-0.5%</b>
<b>CEDIT Income Tax Fund</b>	<b>\$ 23,822,776</b>	<b>\$ 25,178,042</b>	<b>5.7%</b>
<b>Cumulative Capital Improvement</b>	<b>\$ 2,522,500</b>	<b>\$ 1,635,000</b>	<b>-35.2%</b>
<b>Total Civil City Budget</b>	<b>\$ 201,885,842</b>	<b>\$ 202,827,093</b>	<b>0.5%</b>

\* Property Tax Supported Funds

(1) Mayor includes: 311 Call Center

(2) Finance & Administration includes: Controller's Office, Property Mgmt, Payroll, Human Resources Purchasing, Information Services.

(3) Board of Works includes: Board of Works, Flood Control, Street Light Engineering and Transportation Administration & Support.

## City Government Revenues

As shown in the Revenues by Source schedule, the City has many sources of revenue to pay for the cost of operations and services. The majority of City revenues are generated from taxes. The largest three tax revenues are: Property Taxes, County Option Income Tax (COIT) and County Economic Development Income Tax (CEDIT).

State statutes, and/or local ordinances, define how each type of revenue may be used. Following is a brief explanation of the use of the City's larger revenue streams.

### Taxes

Property Tax, Commercial Vehicle Excise Tax (CVET), Financial Institution Tax, COIT (County Option Income Tax .6%), and Auto/Aircraft (license) Excise taxes are used exclusively to fund operations of certain City departments. These departments perform executive/finance, public safety, parks and community development work, and include administrative/engineering departments in the Public Works Division. Most of these funds go into the City's property tax supported funds.

CEDIT (Community Economic Development Income Tax .4%) - In July 2005, SEA (Senate Enrolled Act) 100 was passed which provides that a county, city, or town may use county economic development income tax revenue for any lawful purpose.

The Excise Surtax and Wheel Tax revenue is derived from Allen County vehicle owners who pay annual motor license excise tax. A distribution to county, cities and towns within the county is based on the same formula as used for Local Road & Street fund distributions. These funds must be used to construct, reconstruct, repair and maintain streets and roads. These funds are used in the City's Motor Vehicle Highway fund.

The Gas Tax revenue is generated from the sale of gasoline & other fuels. A distribution to county, cities and towns within the county is based on the same formula as used for Motor Vehicle Highway fund distributions. These funds are used to support the Motor Vehicle Highway and Local Road & Street funds.

### License & Permits

The largest revenue in the License & Permit category is the Cable Franchise Fees. These fees are added to cable subscribers' bills. Forty percent of this revenue is used to pay for the operation of the government access channel with the remainder going into the City's General Fund for operating costs. All other fees listed go into the General Fund.

### Intergovernmental Revenues

Governmental revenues are primarily provided by the State to pay the annual costs of the Pre'77 "pay-as-you-go" public safety pension plan (\$17.5M) and to pay for the Street Department operating costs and projects (\$10.7M).



**City of Fort Wayne  
Revenues by Source**

	<u>2009 Budget</u>	*	<u>2010 Budget</u>	<u>% Change</u>
<b>Taxes:</b>				
Property Taxes	\$ 99,532,973	*	\$ 103,340,222	3.8%
Financial Institution Tax	788,114	*	686,435	-12.9%
Auto/Aircraft Excise	6,580,101	*	5,492,638	-16.5%
Wheel Tax/Surtax	2,091,021	*	2,581,600	23.5%
COIT	12,643,119	*	14,611,261	15.6%
CEDIT	20,995,737	*	23,514,800	12.0%
CVET	678,655	*	748,219	10.3%
<b>Total Taxes</b>	<b>\$ 142,914,337</b>		<b>\$ 150,975,175</b>	<b>5.6%</b>
<b>Licenses &amp; Permits:</b>				
Cable Franchise Fees	\$ 2,150,000		\$ 2,400,000	11.6%
Zoning Fees	1,400		1,500	7.1%
Pet, Building & Right of Way Permits	468,150		426,865	-8.8%
Tax Abatement Filing Fees	33,700		12,000	-64.4%
Miscellaneous Fees, Licenses & Permits	117,928		162,850	38.1%
<b>Total Licenses &amp; Permits</b>	<b>\$ 2,771,178</b>		<b>\$ 3,003,215</b>	<b>8.4%</b>
<b>Intergovernmental Revenue:</b>				
Federal	\$ -		\$ -	
State	29,622,870		28,820,102	-2.7%
Local	4,247,068		5,954,000	40.2%
<b>Total Intergovernmental Revenue</b>	<b>\$ 33,869,938</b>		<b>\$ 34,774,102</b>	<b>2.7%</b>
<b>Charges for Services &amp; Fees:</b>				
Services	\$ 2,546,295		\$ 3,258,647	28.0%
Fees	14,294,303		13,873,039	-2.9%
<b>Total Services &amp; Fees</b>	<b>\$ 16,840,598</b>		<b>\$ 17,131,686</b>	<b>1.7%</b>
<b>Fines &amp; Forfeitures:</b>				
Traffic/Parking Fines	\$ 709,100		\$ 545,000	-23.1%
Court Settlements	168,000		120,000	-28.6%
Misc. Violations	290,050		167,500	-42.3%
<b>Total Fines &amp; Forfeitures</b>	<b>\$ 1,167,150</b>		<b>\$ 832,500</b>	<b>-28.7%</b>
<b>Miscellaneous Revenue:</b>				
Interest	\$ 916,250		\$ 110,000	-88.0%
Contributions & Donations	86,000		62,000	-27.9%
Rental Income	1,628,716		1,092,457	-32.9%
Sale of Material/Unclaimed Property	37,200		45,000	21.0%
Pension Contributions	2,813		-	-100.0%
Other	233,880		243,255	4.0%
<b>Total Miscellaneous Revenue</b>	<b>\$ 2,904,859</b>		<b>\$ 1,552,712</b>	<b>-46.5%</b>
<b>Other Financing Sources:</b>				
Sale of Land	\$ -		\$ -	0.0%
<b>Total Civil City Revenue</b>	<b>\$ 200,468,060</b>		<b>\$ 208,269,390</b>	<b>3.9%</b>

\* Certified by State of Indiana, Department of Local Government Finance

# **The City Utilities Budget 2010**



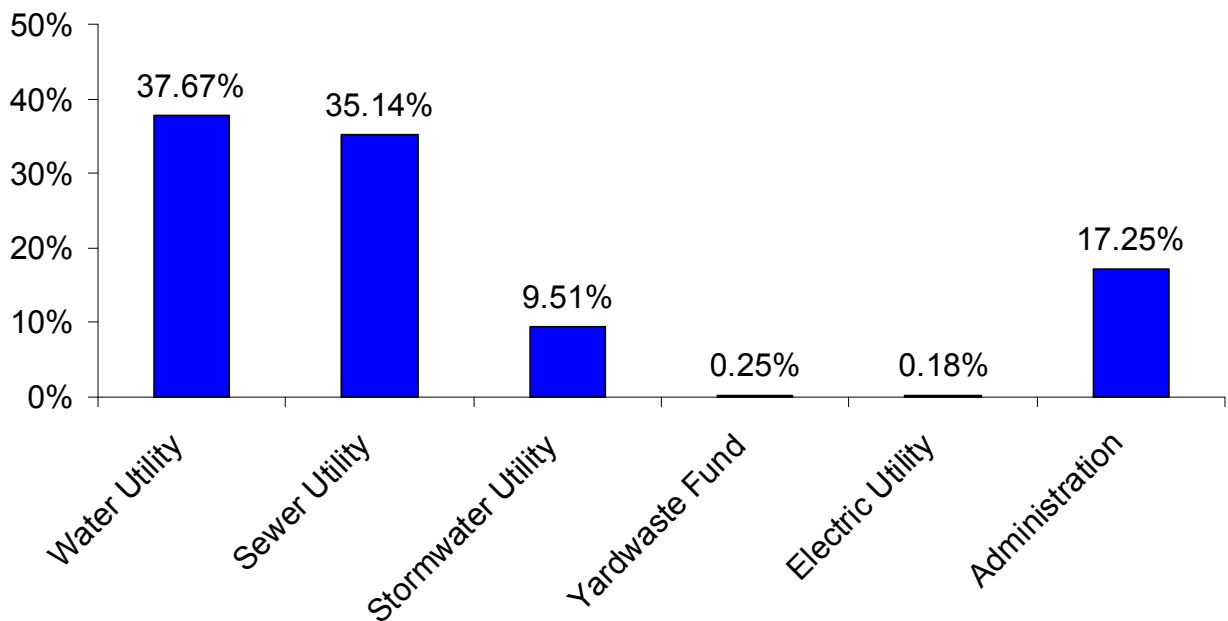
**The City Utilities Budget Process**

The City Utilities operation and maintenance budget process begins in July with individual departments preparing draft budgets for the next calendar year. Utility Administration works with the various departments to develop assumptions, service indicators, and objectives. The accounting department prepares revenue and cash flow projections. The budgets and projections are subject to review and modification by Utility Administration. Capital Improvement committees prepare priority lists of revenue capital items, which are subject to review and modification by Utility Administration. Revenue capital items included in the budget are dependent on the available cash after consideration of budgeted operation and maintenance expenses.

With the Mayor’s approval, the budget is presented to the Board of Public Works and the Board of Stormwater Management for final approval.

Regardless of the amount, departments are required to submit all budget adjustments to Utility Administration for approval. Plan changes that materially impact the budget are presented to the Boards for approval.

**City of Fort Wayne Utilities  
2010 Budgeted Expense  
\$ 61,907,703**



**City of Fort Wayne - City Utilities  
Expense Budget  
2009 - 2010**

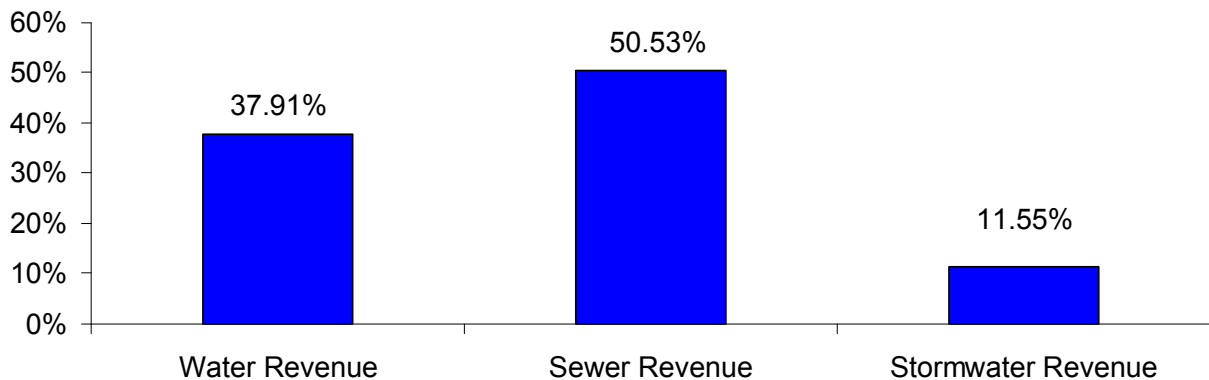
	<u>2009 Approved Budget</u>	<u>2010 Approved Budget</u>	<u>% Change</u>
<b>Water Utility</b>			
Engineering	\$ 130,361	\$ 164,086	25.9%
Filtration Plant	8,778,245	8,611,076	-1.9%
Maintenance	5,626,581	5,527,987	-1.8%
General & Administration	2,465,270	2,804,407	13.8%
Capital	5,362,000	6,215,000	15.9%
<b>Water Direct Expense Total</b>	<b><u>22,362,457</u></b>	<b><u>23,322,556</u></b>	<b>4.3%</b>
<b>Sewer Utility</b>			
Engineering	1,211,313	360,033	-70.3%
Treatment Plant	7,012,464	7,467,607	6.5%
Maintenance	4,125,298	5,598,163	35.7%
General & Administration	3,037,233	3,668,383	20.8%
Capital	8,302,000	4,658,000	-43.9%
<b>Sewer Direct Expense Total</b>	<b><u>23,688,308</u></b>	<b><u>21,752,186</u></b>	<b>-8.2%</b>
<b>Stormwater Utility</b>			
Engineering	250,815	210,313	-16.1%
Maintenance	3,713,696	1,985,191	-46.5%
General & Administration	59,300	933,944	1474.9%
Capital	4,272,000	2,760,000	-35.4%
<b>Stormwater Direct Expense Total</b>	<b><u>8,295,811</u></b>	<b><u>5,889,448</u></b>	<b>-29.0%</b>
<b>Yardwaste Fund</b>	<b>154,915</b>	<b>155,111</b>	<b>0.1%</b>
<b>Electric Utility</b>	<b>108,648</b>	<b>108,648</b>	<b>0.0%</b>
<b>Utility Administration Indirect Expense</b>			
Customer Relations	1,861,539	1,802,846	-3.2%
Data Control	1,134,258	1,191,299	5.0%
General Accounting	467,942	479,739	2.5%
Business Services	318,425	316,012	-0.8%
Policy & Planning	600,010	694,078	15.7%
Utility Administration	839,280	720,952	-14.1%
Capital Asset Management	122,680	275,272	124.4%
Engineering	3,249,696	3,199,521	-1.5%
City Services	2,082,900	1,961,385	-5.8%
Other	38,650	38,650	0.0%
<b>Utility Administration Indirect Expense Total</b>	<b><u>10,715,380</u></b>	<b><u>10,679,754</u></b>	<b>-0.3%</b>
<b>Total Budgeted Expense</b>	<b><u>\$ 65,325,519</u></b>	<b><u>\$ 61,907,703</u></b>	<b>-5.2%</b>

### Utility Revenue

The water user rates are based on the quantity of water used plus a charge based on the meter size. Inside-the-city customers pay a lower water usage rate and a lower water meter service charge than outside-the-city customers. Wholesale users are billed for services in accordance with a contract or agreement. The rates and charges set forth in the agreement are intended to cover the City's cost of treating and supplying water as well as a portion of the operation, maintenance and capital cost of the Water Utility.

The sewer user rates are based on the quantity of water used plus a billing charge. Inside-the-city customers pay a lower rate than outside-the-city customers. The City also imposes an additional charge on users whose sewage waste exceeds the "stronger than normal domestic strength" sewage waste limits, based on the applicable levels of discharges. Wholesale users are billed for services in accordance with a contract agreement. The rates and charges set forth in the agreement are intended to cover the City's cost of treating and disposing of the applicable waste as well as a portion of the operation, maintenance, and capital costs of the Treatment Plant.

### **City of Fort Wayne Utilities 2010 Budgeted Revenue \$ 83,452,000**



**City of Fort Wayne - City Utilities  
Revenues by Source  
2009-2010**

	2009 Approved Budget	2010 Approved Budget	% Change
<b>Water Revenue</b>			
Customer Revenue	\$ 27,352,000	\$ 27,643,000	1.1%
Private Fire	855,000	987,000	15.4%
Public Fire	2,773,000	2,909,000	4.9%
Interest Income	730,000	100,000	-86.3%
Miscellaneous Income	-	-	
<b>Water Revenue Total</b>	<b>31,710,000</b>	<b>31,639,000</b>	<b>-0.2%</b>
<b>Sewer Revenue</b>			
Customer Revenue	35,441,000	35,181,000	-0.7%
Industrial	1,764,000	1,735,000	-1.6%
Bulk & Contract	5,090,000	4,556,000	-10.5%
Interest Income	1,100,000	700,000	-36.4%
Miscellaneous Income	-	-	
<b>Sewer Revenue Total</b>	<b>43,395,000</b>	<b>42,172,000</b>	<b>-2.8%</b>
<b>Stormwater Revenue</b>			
Customer Revenue	9,552,000	9,591,000	0.4%
Interest Income	200,000	50,000	-75.0%
Miscellaneous Income	-	-	0.0%
<b>Stormwater Revenue Total</b>	<b>9,752,000</b>	<b>9,641,000</b>	<b>-1.1%</b>
<b>Total Revenue</b>	<b>\$ 84,857,000</b>	<b>\$ 83,452,000</b>	<b>-1.7%</b>

**City of Fort Wayne - City Utilities  
Cash Flow Projections  
2010**

	<u>Water Utility</u>	<u>Sewer Utility</u>	<u>Stormwater Utility</u>
<b>Operating Cash</b>			
Estimated Cash Balance 1/1/2010	\$ 1,322,000	\$ 1,156,000	\$ 372,000
<b>Current Year Budget:</b>			
Revenue	31,639,000	42,172,000	9,641,000
Other Cash	200,000	300,000	550,100
Direct Operating & Maintenance Expenses	(17,107,556)	(17,094,186)	(3,129,448)
Allocated Expenses - Administration	(3,716,554)	(4,966,086)	(1,965,075)
Capital from Revenue	(6,215,000)	(4,658,000)	(2,760,000)
Debt Service Principal	(5,603,000)	(16,318,000)	(1,833,000)
	<u>(803,110)</u>	<u>(564,272)</u>	<u>503,577</u>
Estimated Cash Balance 12/31/2010	<u>\$ 518,890</u>	<u>\$ 591,728</u>	<u>\$ 875,577</u>

## City of Fort Wayne









**Web address: [www.cityoffortwayne.org](http://www.cityoffortwayne.org)**






Animal Control	427-1244
Barrett Law	427-1105
<b>Call Center</b>	<b>311</b>
Community Development	427-1127
City Clerk	427-1221
City Utilities Customer Relations	427-1234
Civil City (Controller) Accounting	427-1104
Citizen/Neighborhood Advocate	427-1120
Controller's Office	427-1106
Office of the Mayor	427-1111
Parks & Recreation Department	427-6000
Police Department	427-1222
Public Information Office	427-1120
Public Works	427-1112



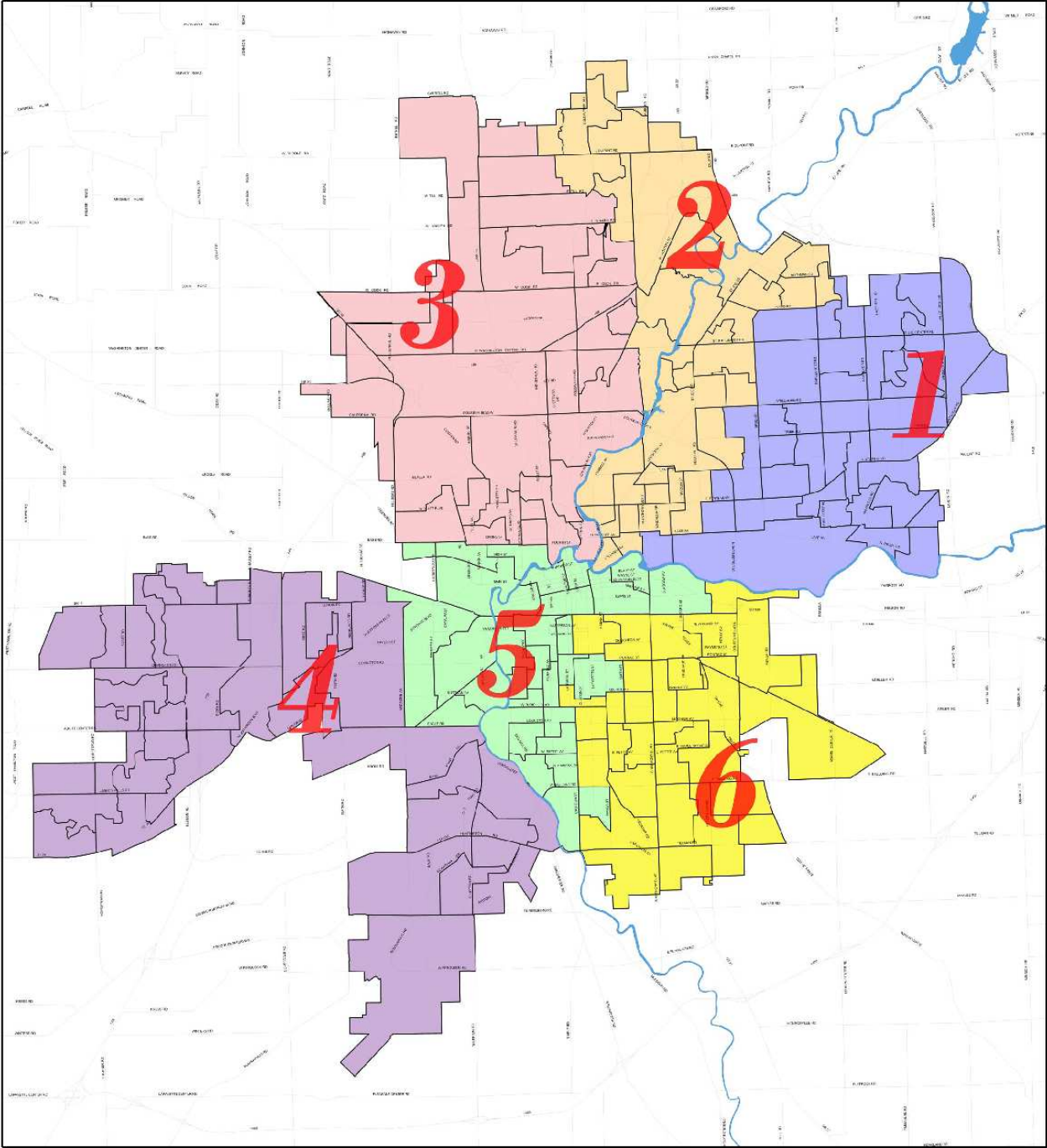
## Fort Wayne at a Glance

As of October 31, 2009

Date Founded	October 22, 1794		
Date of Incorporation	February 22, 1840		
Population	254,397		
Area in Square Miles	110.5		
Miles of Streets	1,145		
Number of Street Lights	33,339 		
Miles of Water lines	1,147		
Miles of Sewer/Stormwater Mains	1,805		
Number of City Employees	1,949		
<u>Labor Statistics: (September '06)</u>			
Fort Wayne Metropolitan Service Area - Allen			
Labor Force			213,120
Employed			195,708
Unemployed			17,412
Unemployment Rate	8.2		
<u>Building Permits for Ft Wayne &amp; Allen County - Dec. '08</u>	<b>2007</b>	<b>2008</b>	
<u>Total New Construction</u> - Number of Permits	932	709	
- Estimated Assessed Value	\$ 95,898,910	\$ 89,472,901	
<u>Total Construction Permits</u> - Number of Permits	4,156	3,641	
- Estimated Assessed Value	\$156,993,365	\$137,886,135	
			
Relative Size	2nd largest city in Indiana		
Form of Government	Elected Mayor, Clerk, Councilperson (9)		
Airports 	Fort Wayne International, Smith Field		
Rail Service 	Norfolk Southern, Chicago Fort Wayne Eastern Railroad		
Motor Carriers	39		
Public Transportation Route 	12		
Taxi Service	3 cab companies, 10 limousine companies		
Bank Holding Companies	3		
Banks/Finance Companies	45		
Credit Unions	15		
Museums	7		
Media 	3 monthly, 3 weekly, 2 daily newspapers; 8 TV stations; 11 cable & satellite systems, 17 radio stations		
Market Location 	Area within 250 miles of Fort Wayne includes a population of 43.9 million, or 14.5% of the total U.S. population; 70th Largest City in United States		

Parks & Recreation		86 parks & playgrounds covering 2,805 acres, including: 1 campground, 20 rental pavilions, 13 open shelters (not reserved), 62 tennis courts, 20 soccer fields, 3 public golf 18-hole golf courses and 1 public nine-hole golf course, 2 driving ranges, 1 skateboard rink, 1 permanent ice skating rink and 1 seasonal ice skating rink, 39 baseball/softball diamonds, 2 Frisbee golf courses, 4 swimming pools, 4 Spray parks, 26 basketball courts, 1 outdoor theater, 1 community center, 3 youth centers, Children's Zoo, Solomon Farm Learning Ctr., Botanical Gardens, The Old Fort, 1 Life Time Sports Center												
Water System		Municipally owned, treatment capacity of 72 million gallons/day												
Sewage System		Municipally owned, treatment capacity of 60 million gallons/day												
Electric Utility		3 - American Electric Power, Northeastern REMC, United REMC												
Natural Gas		Northern Indiana Public Service Co., Vectron Energy												
Telephone		Verizon, Comcast, Century Tel, Budget Phone, Bitec, Inndigital Telecom, Media Com												
Garbage Service		City residents charged: \$9.75/mo. user fee for single												
Curbside Recycling		family dwelling; \$19.50/mo. user fee for duplex,												
Yard Waste Collection		3- or 4-plex. Services presently contracted with Nat'l Serv-All.												
Gross Income Tax		3.4%												
County Option Income Tax		0.6%												
County Economic Development Income Tax		0.4%												
State Sales and Use Tax		7.0%												
Allen County Food & Beverage Tax		1.0%												
Property Tax Rate:		<b>\$3.2601**</b> per \$100 assessed value - 2006 pay												
(Fort Wayne - Wayne Township)		2007; City's portion is \$1.0195												
Annual Wheel Tax		Rate by vehicle class \$7.50 to \$25.00												
State Excise Tax		Cigarettes - 99.5 cents/pkg of 20, 124.375 cents/pkg of 25												
		Gasoline - 18 cents/gallon												
		Auto - various class rates												
Hospitals		6 (1,463 beds)												
Churches		390												
Number of Schools		<table data-bbox="657 1594 1141 1778"> <tr> <td>Fort Wayne Community Schools</td> <td>50</td> </tr> <tr> <td>Northwest Allen County Schools</td> <td>10</td> </tr> <tr> <td>East Allen County Schools</td> <td>18</td> </tr> <tr> <td>Southwest Allen County Schools</td> <td>10</td> </tr> <tr> <td>Parochial &amp; Other</td> <td>49</td> </tr> <tr> <td>Higher Education</td> <td>12</td> </tr> </table>	Fort Wayne Community Schools	50	Northwest Allen County Schools	10	East Allen County Schools	18	Southwest Allen County Schools	10	Parochial & Other	49	Higher Education	12
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Parochial & Other	49													
Higher Education	12													

# Fort Wayne City Council Districts



**Councilmanic Districts**

<b>Thomas Smith</b>	<b>1st</b>	<b>Thomas Didier</b>	<b>3rd</b>	<b>Timothy M. Pape</b>	<b>5th</b>
<b>Karen Goldner</b>	<b>2nd</b>	<b>Mitch Harper</b>	<b>4th</b>	<b>Glynn A. Hines</b>	<b>6th</b>

**Council-At-Large**

<b>John Shoaff</b>	<b>Elizabeth Brown</b>	<b>Marty Bender</b>
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